Bayesian Decision Theory in Biostatistics: the Utility of Utility

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Bayesian Biostatistics Conference MD Anderson Cancer Center, Houston TX

28 Jan 2009

The practice of **statistics** in general (and **biostatistics** in particular) can be roughly divided into **four activities**:

• **Description** of **available information** (e.g., one or more **data sets**) relevant to answering a **question** of interest, without an attempt to **generalize outward** from the available data;

- Inference about aspects of the underlying process that gave rise to the data;
- Prediction of future data values under interesting scenarios; and
 - Decision-making (choosing an action from among the available possibilities, in spite of the current uncertainty about relevant unknowns), e.g., experimental or sampling design.

Description is largely **non-probabilistic** and relatively **uncontroversial**.

Two probability paradigms are in widespread use today in biostatistics:

• **Frequentist** probability: Restrict attention to phenomena that are **inherently repeatable** under (essentially) **identical conditions**;

Use of Frequentist and Bayesian Probability in Biostatistics

then, for an event A of interest, $P_F(A)$ is the limiting **relative frequency** with which A occurs in the n (hypothetical) repetitions, as $n \to \infty$.

• **Bayesian** probability: numerical **weight of evidence** in favor of an uncertain proposition, obeying a series of **reasonable axioms** to ensure that Bayesian probabilities are **coherent (internally logically consistent)**.

 $\mathbf{Two}\ \mathbf{facts}\ \mathrm{about}\ \mathrm{these}\ \mathrm{paradigms:}$

- With the **frequentist** approach, **inference** is **much easier** than (good) **prediction** and **decision-making**.
 - For several reasons (e.g., computing technology), the frequentist paradigm dominated work in biostatistics in the 20th century.

An **unpleasant by-product** of these two facts is that

In biostatistical work it's a common practice to use frequentist inferential tools, such as hypothesis testing and benefit-only variable selection methods, for decision-theoretic purposes for which they may not be optimal. In this talk I'll give **three examples** of how **thinking decision-theoretically** can lead to **better results**.

• Variable selection in generalized linear models is a familiar task that is usually accomplished in what may be termed a benefit-only manner: we try, using inferential tools, (e.g.) to find a subset of the available predictors that maximizes predictive accuracy on future data.

This ignores the **cost of data collection of the predictors**, which may **vary considerably** from one variable to another; **Bayesian decision theory** with an **appropriate utility structure** can improve on this.

References:

 Fouskakis D, Draper D (2008). Comparing stochastic optimization methods for variable selection in binary outcome prediction, with application to health policy. Journal of the American Statistical Association, forthcoming.

— Fouskakis D, Ntzoufras I, Draper D (2009). Bayesian variable selection using cost-adjusted BIC, with application to cost-effective measurement of quality of health care. Annals of Applied Statistics, forthcoming — Fouskakis D, Ntzoufras I, Draper D (2009). Population-based reversible jump MCMC for Bayesian variable selection and evaluation under cost constraints. Journal of the Royal Statistical Society, Series C, forthcoming.

When a clinical trial has been adequately planned ("appropriately powered"), as far as sample size is concerned, to bring the notions of clinical and statistical significance into good agreement with respect to its primary objectives, it may well still be true that it is "underpowered" for secondary subgroup analyses.
The use of frequentist multiple comparisons (inferential) methods in such situations — e.g., to make choices about whether to run new trials on the promising subgroups — is a bad idea that can nevertheless be seen in the literature (e.g., in a published trial I'm now reanalyzing, assessing the efficacy of an HIV vaccine). The problem (of course) is that (in frequentist language) multiple comparisons methods are terrified of making type I errors without any concern about type II mistakes.

The use of **Bayesian decision theory**, to make the **trade-off** explicit in **cost-benefit** terms, can again come to **more sensible conclusions**.

• In phase II clinical trials, where the sample sizes are typically fairly small, good frequentist statisticians (such as the ones with whom I've worked at Roche in Switzerland) know that it may well be a bad idea to conduct hypothesis tests at the usual 0.05 level, because this does not strike a sensible balance between type I and type II error; the usual thing to do (when this problem is realized at all) is to informally choose a higher type I error rate, such as 0.2 or 0.25 or 0.3.

Setting the problem up **decision-theoretically** instead of **inferentially** offers **explicit** and **non-ad-hoc guidance** on where the **optimal balance between type I and type II errors may be found**. Variable selection (choosing the "best" subset of predictors) in generalized linear models is an old problem, dating back at least to the 1960s, and many methods have been proposed to try to solve it; but virtually all of them ignore an aspect of the problem that can be important: the cost of data collection of the predictors.

Example 1. (Fouskakis and Draper, JASA, 2008; Fouskakis, Ntzoufras and Draper (FND), AoAS, 2009; JRSS-C, 2009). In the field of quality of health care measurement, patient sickness at admission is often assessed by using logistic regression of mortality within 30 days of admission on a fairly large number of sickness indicators (on the order of 100) to construct a sickness scale, employing standard variable selection methods (e.g., backward selection from a model with all predictors) to find an "optimal" subset of 10–20 indicators.

Such "benefit-only" methods ignore the considerable differences among the sickness indicators in cost of data collection, an issue that's crucial when admission sickness is used to drive programs (now implemented or

Choosing Utility Function (continued)

under consideration in several countries, including the U.S. and U.K.) that attempt to **identify substandard hospitals** by comparing **observed** and **expected mortality rates (given admission sickness)**.

When both data-collection cost and accuracy of prediction of 30-day mortality are considered, a large variable-selection problem arises in which costly variables that do not predict well enough should be omitted from the final scale.

There are **two main ways** to solve this problem — you can (a) put **cost** and **predictive accuracy** on the **same scale** and **optimize**, or (b) **maximize** the latter subject to a **bound** on the former — leading to **three methods**:

- a decision-theoretic cost-benefit approach based on maximizing expected utility (Fouskakis and Draper, 2008),
- (2) an **alternative cost-benefit approach** based on **posterior model odds** (FND, 2009a), and
 - (3) a cost-restriction-benefit analysis that maximizes predictive accuracy subject to a bound on cost (FND, 2009b).

The Data

Data (Kahn et al., JAMA, 1990): p = 83 sickness indicators gathered on representative sample of n = 2,532 elderly American patients hospitalized in the period 1980–86 with pneumonia; original RAND benefit-only scale based on subset of 14 predictors:

Variable	Cost $(U.S.\$)$	$\operatorname{Correlation}$	Good?
Total APACHE II score (36-point scale)	3.33	0.39	
Age	0.50	0.17	*
Systolic blood pressure score (2-point scale)	0.17	0.29	* *
Chest X-ray congestive heart failure score (3-point scale)	0.83	0.10	
Blood urea nitrogen	0.50	0.32	**
APACHE II coma score (3-point scale)	0.83	0.35	* *
Serum albumin (3-point scale)	0.50	0.20	*
Shortness of breath (yes, no)	0.33	0.13	* *
Respiratory distress (yes, no)	0.33	0.18	*
Septic complications (yes, no)	1.00	0.06	
Prior respiratory failure (yes, no)	0.67	0.08	
Recently hospitalized (yes, no)	0.67	0.14	
Ambulatory score (3-point scale)	0.83	0.22	
Temperature	0.17	-0.16	*

Approach (1) (decision-theoretic cost-benefit). Problem formulation: Suppose (a) the 30-day mortality outcome y_i and data on p sickness indicators (x_{i1}, \ldots, X_{ip}) have been collected on n individuals sampled exchangeably from a population \mathcal{P} of patients with a given disease, and (b) the goal is to predict the death outcome for n^* new patients who will in the future be sampled exchangeably from \mathcal{P} , (c) on the basis of some or all of the predictors $X_{\cdot j}$, when (d) the marginal costs of data collection per patient c_1, \ldots, c_p for the $X_{\cdot j}$ vary considerably.

What is the **best subset** of the $X_{.j}$ to choose, if a **fixed amount of money** is available for this task and you're **rewarded** based on the **quality** of your predictions?

Since data on **future patients** are **not available**, we use a **cross-validation** approach in which (i) a random subset of n_M observations is drawn for creation of the mortality predictions (the **modeling** subsample) and (ii) the quality of those predictions is assessed on the remaining $n_V = (n - n_M)$ observations (the **validation** subsample, which serves as a proxy for future patients).

Utility Elicitation

Here **utility** is quantified in **monetary terms**, so that **data collection** part of **utility function** is simply **negative** of **total amount of money** required to gather data on specified predictor subset (**manual data abstraction** from hardcopy patient charts will gradually be replaced by **electronic medical records**, but still widely used in **quality of care studies**).

Letting $I_j = 1$ if $X_{\cdot j}$ is included in a given model (and 0 otherwise), the data-collection utility associated with subset $I = (I_1, \ldots, I_p)$ for patients in the validation subsample is

$$U_D(I) = -n_V \sum_{j=1}^p c_j I_j,$$
 (1)

where c_j is the marginal cost per patient of data abstraction for variable j (the second column in the table above gave examples of these marginal costs).

To measure the **accuracy** of a model's predictions, a metric is needed that quantifies the **discrepancy** between the actual and predicted values, and in this problem **the metric must come out in monetary terms** on a scale comparable to that employed with the data-collection utility.

Utility Elicitation (continued)

In the setting of this problem the outcomes Y_i are **binary death indicators** and the **predicted values** \hat{p}_i , based on statistical modeling, take the form of **estimated death probabilities**.

We use an approach to the comparison of **actual** and **predicted** values that involves **dichotomizing** the \hat{p}_i with respect to a **cutoff**, to mimic the decision-making reality that **actions** taken on the basis of observed-versus-expected quality assessment will have an **all-or-nothing character** at the hospital level (for example, regulators must decide either to subject or not subject a given hospital to a more detailed, more expensive quality audit based on **process criteria**).

In the first step of our approach, given a particular **predictor subset** I, we fit a **logistic regression model** to the **modeling** subsample M and apply this model to **validation** subsample V to create predicted death probabilities \hat{p}_i^I .

In more detail, letting $Y_i = 1$ if patient *i* dies and 0 otherwise, and taking X_{i1}, \ldots, X_{ik} to be the *k* sickness predictors for this patient under model *I*, the usual sampling model which underlies logistic regression in this case is

Utility Elicitation (continued)

$$(Y_i \mid p_i^I) \stackrel{\text{indep}}{\sim} \text{Bernoulli}(p_i^I), \qquad (2)$$
$$\log(\frac{p_i^I}{1-p_i^I}) = \beta_0 + \beta_1 X_{i1} + \ldots + \beta_k X_{ik}.$$

We use **maximum likelihood** to fit this model (as a computationally efficient approximation to Bayesian fitting with relatively diffuse priors), obtaining a vector $\hat{\beta}$ of estimated logistic regression coefficients, from which the **predicted death probabilities** for the patients in subsample V are as usual given by

$$\hat{p}_i^I = \left[1 + \exp\left(-\sum_{j=0}^k \hat{\beta}_j X_{ij}\right)\right]^{-1},\tag{3}$$

where $X_{i0} = 1$ (\hat{p}_i^I may be thought of as the **sickness score** for patient *i* under model *I*).

In the second step of our approach we **classify** patient *i* in the validation subsample as **predicted dead or alive** according to whether \hat{p}_i^I exceeds or falls short of a **cutoff** p^* , which is chosen — by searching on a discrete grid from 0.01 to 0.99 by steps of 0.01 — to **maximize the predictive accuracy** of model *I*. We then cross-tabulate actual versus predicted death status in a 2×2 **contingency table**, **rewarding** and **penalizing** model *I* according to the numbers of patients in the **validation sample** which fall into the cells of the right-hand part of the following table.



The left-hand part of this table records the **rewards and penalties** in US\$.

The **predictive utility** of model I is then

$$U_P(I) = \sum_{l=1}^{2} \sum_{m=1}^{2} C_{lm} n_{lm}.$$
 (4)

To elicit the utility values C_{lm} we reason as follows.

(1) Clearly C_{11} (the **reward** for correctly predicting death at 30 days) and C_{22} (the **reward** for correctly predicting living at 30 days) should be **positive**, and C_{12} (the **penalty** for a false prediction of living) and C_{21} (the **penalty** for a false prediction of death) should be **negative**.

(2) Since it's **easier** to correctly predict that a person lives than dies with these data (the overall pneumonia 30-day death rate in the RAND sample was 16%, so a prediction that every patient lives would be right about **84%** of the time), it's natural to specify that $C_{11} > C_{22}$.

(3) Since it's arguably worse to label a "bad" hospital as "good" than the other way around, one should take $|C_{12}| > |C_{21}|$, and furthermore it's natural that the magnitudes of the **penalties** should exceed those of the **rewards**.

(4) We completed the utility specification by **eliciting** information from **health experts** in the U.S. and U.K, first to **anchor** C_{21} to the cost of subjecting a "good" hospital to an unnecessary process audit and then to obtain **ratios** relating the other C_{lm} to C_{21} .

Utility Elicitation (continued)

Since the utility structure we use is based on the idea that hospitals have to be treated in an all-or-nothing way in acting on the basis of their apparent quality, the approach taken was (i) to quantify the monetary loss L of incorrectly subjecting a "good" hospital to a detailed but unnecessary process audit and then (ii) to translate this from the hospital to the patient level.
Rough correspondence may be made between left-hand part of contingency table above at patient level and hospital-level table with rows representing truth ("bad" in row 1, "good" in row 2) and columns representing decision taken ("process audit" in column 1, "no process audit" in column 2).

Unnecessary process audits then correspond to cell (2, 1) in these tables (hospitals where a process audit is **not needed** will typically have an **excess** of patients who are predicted to die but actually live).

Discussions with health experts in the U.S. and U.K. suggested that **detailed process audits** cost on the order of L =**\$5,000** per hospital (in late 1980s U.S. dollars), and RAND data indicated that the mean number of pneumonia patients per hospital per year in the U.S. at the time of the RAND quality of care study was **71.8**. This **fixed** C_{21} at approximately $\frac{-\$5,000}{71.8} = -\69.6 .

Our health experts judged that C₁₂ should be the largest in absolute value of the C_{lm}, and averaging across the expert opinions, expressed as orders of magnitude base 2, the elicitation results were \begin{bmatrix} C_{12} \begin{bmatrix} C_{11} \begin{bmatrix} C_{11} \ C_{21} \ C_{21} \ \end{bmatrix} = 2, \begin{bmatrix} C_{11} \ C_{21} \ B_{2}, \ \end{bmatrix} = \frac{1}{2}, and \begin{bmatrix} \frac{C_{22}}{C_{21}} \ \end{bmatrix} = \frac{1}{8}, finally yielding (C_{11}, C_{12}, C_{21}, C_{22}) = \$(34.8, -139.2, -69.6, 8.7). The results in Fouskakis and Draper (2008) use these values; Draper and Fouskakis (2000) present a sensitivity analysis on the choice of the C_{lm} which demonstrates broad stability of the findings when the utility values mentioned above are perturbed in reasonable ways.

With the C_{lm} in hand, the **overall expected utility function** to be maximized over I is then simply

$$E[U(I)] = E[U_D(I) + U_P(I)],$$
(5)

where this expectation is over **all possible cross-validation splits** of the data.

The number of possible cross-validation splits is **far too large** to evaluate the expectation in (5) directly; in practice we therefore use **Monte Carlo methods** to evaluate it, **averaging** over N random modeling and validation **splits**.

Results. We explored this approach in **two settings**:

a Small World created by focusing only on the p = 14 variables in the original RAND scale (2¹⁴ = 16, 384 is a small enough number of possible models to do brute-force enumeration of the estimated expected utility of all models), and

the Big World defined by all p = 83 available predictors (2⁸³ ± 10²⁵ is far too large for brute-force enumeration; we compared a variety of stochastic optimization methods — including simulated annealing, genetic algorithms, and tabu search — on their ability to find good variable subsets).

Results: Small World



The 20 best models included the same three variables 18 or more times out of 20, and never included six other variables; the five best models were minor variations on each other, and included 4–6 variables (last column in table on page 9).

Approach (2)

The best models **save almost \$8 per patient** over the full 14-variable model; this would amount to **significant savings** if the observed-versus-expected assessment method were **applied widely**.

Approach (2) (alternative cost-benefit) Maximizing expected utility, as in Approach (1) above, is a natural Bayesian way forward in this problem, but (a) the elicitation process was complicated and (b) the utility structure we examine is only one of a number of plausible alternatives, with utility framed from only one point of view; the broader question for a decision-theoretic approach is whose utility should drive the problem formulation.

It's well known (e.g., Arrow, 1963; Weerahandi and Zidek, 1981) that **Bayesian** decision theory can be problematic when used normatively for group decision-making, because of conflicts in preferences among members of the group; in the context of the problem addressed here, it can be difficult to identify a utility structure acceptable to all stakeholders (including patients, doctors, hospitals, citizen watchdog groups, and state and federal regulatory agencies) in the quality-of-care-assessment process. As an alternative, in Approach (2) we propose a prior distribution that accounts for the cost of each variable and results in a set of posterior model probabilities which correspond to a generalized cost-adjusted version of the Bayesian information criterion (BIC).

This provides a **principled approach** to performing a **cost-benefit trade-off** that **avoids ambiguities** in identification of an **appropriate utility structure**.

Details. Bayesian **parametric model comparison** and **variable selection** are based on specifying a model m, its likelihood $f(\boldsymbol{y}|\boldsymbol{\theta}_m,m)$, the prior distribution of model parameters $f(\boldsymbol{\theta}_m|m)$ and the corresponding prior model weight (or probability) f(m), where $\boldsymbol{\theta}_m$ is a parameter vector under model m and \boldsymbol{y} is the data vector.

Parametric inference is based on the posterior distribution $f(\boldsymbol{\theta}_m | \boldsymbol{y}, m)$, and quantifying **model uncertainty** by estimating the posterior model probability $f(m | \boldsymbol{y})$ is also an important issue.

Parametric Model Comparison

Hence, when we consider a set of competing models $\mathcal{M} = \{m_1, m_2, \cdots, m_{|\mathcal{M}|}\},\$ we focus on the **posterior probability** of model $m \in \mathcal{M}$, defined as

$$f(m|\boldsymbol{y}) = \frac{f(\boldsymbol{y}|m)f(m)}{\sum_{m_l \in \mathcal{M}} f(\boldsymbol{y}|m_l)f(m_l)} = \left(\sum_{m_l \in \mathcal{M}} PO_{m_l,m}\right)^{-1}$$
(6)
$$= \left[\sum_{m_l \in \mathcal{M}} B_{m_l,m} \frac{f(m_l)}{f(m)}\right]^{-1},$$

where $PO_{m_i,m_j} = \frac{f(m_i|\boldsymbol{y})}{f(m_j|\boldsymbol{y})}$ is the **posterior model odds** and B_{m_i,m_j} is the **Bayes factor** for comparing models m_i and m_j .

When we limit ourselves in the comparison of only **two models** we typically focus on PO_{m_i,m_j} and B_{m_i,m_j} , which have the desirable property of **insensitivity** to the selection of the model space \mathcal{M} .

By definition the **Bayes factor** is the ratio of the **posterior model odds** over the **prior model odds**; thus **large values** of B_{m_i,m_j} (usually greater than **12**, say) indicate **strong posterior support** of model m_i against model m_j .

Variable Selection in Logistic Regression

The posterior model probabilities and integrated likelihoods $f(\boldsymbol{y}|m_i)$ in (6) are rarely analytically tractable; we use a combination of Laplace approximations and Markov Chain Monte Carlo (MCMC) methodology to approximate posterior odds and Bayes factors.

In the sickness-at-admission problem at issue here, we use a simple **logistic** regression model with response $Y_i = 1$ if patient *i* dies and 0 otherwise.

We further denote by X_{ij} the sickness predictor variable j for patient i and by γ_j an indicator, often used in Bayesian variable selection problems, taking the value 1 if variable j is included in the model and 0 otherwise; thus in this case $\mathcal{M} = \{0, 1\}^p$, where p is the total number of variables.

In order to map the set of **binary model indicators** γ onto a model m we can use a **representation** of the form $m(\gamma) = \sum_{i=1}^{p} 2^{i-1} \gamma_i$.

Hence the **model formulation** can be summarized as

$$(Y_i \mid \boldsymbol{\gamma}) \stackrel{\text{indep}}{\sim} \quad \text{Bernoulli}[p_i(\boldsymbol{\gamma})],$$
$$\eta_i(\boldsymbol{\gamma}) = \log\left[\frac{p_i(\boldsymbol{\gamma})}{1 - p_i(\boldsymbol{\gamma})}\right] \quad = \quad \sum_{j=0}^p \beta_j \gamma_j X_{ij}, \tag{7}$$

$$\boldsymbol{\eta}(\boldsymbol{\gamma}) = \boldsymbol{X} \operatorname{diag}(\boldsymbol{\gamma}) \boldsymbol{\beta} = \boldsymbol{X} \boldsymbol{\gamma} \boldsymbol{\beta}_{\boldsymbol{\gamma}},$$

defining $X_{i0} = 1$ for all i = 1, ..., n and $\gamma_0 = 1$ with **prior probability one** since here the intercept is always included in all models.

Here $p_i(\boldsymbol{\gamma})$ is the **death probability** (which may be thought of as the **sickness score**) for patient *i* under model $\boldsymbol{\gamma}, \boldsymbol{\eta}(\boldsymbol{\gamma}) = [\eta_1(\boldsymbol{\gamma}), \dots, \eta_n(\boldsymbol{\gamma})]^T$, $\boldsymbol{\gamma} = (\gamma_0, \gamma_1, \dots, \gamma_p)^T, \boldsymbol{\beta} = (\beta_0, \beta_1, \dots, \beta_p)^T$, and $\boldsymbol{X} = (X_{ij}, i = 1, \dots, n; j = 0, 1, \dots, p)$; the vector $\boldsymbol{\beta}_{\boldsymbol{\gamma}}$ stands for the subvector of $\boldsymbol{\beta}$ which is included in the model specified by $\boldsymbol{\gamma}$, i.e.,

 $\beta_{\gamma} = (\beta_i : \gamma_i = 1, i = 0, 1, ..., p)$, and is equivalent to the θ_m vector defined above; similarly X_{γ} is the submatrix of X with columns corresponding to variables included in the model specified by γ .

Prior on model parameters. We proceed in **two steps**:

(1) First we build a **prior** on β that is a modified version of the **unit** information prior for this problem (to avoid Lindley's paradox); then

(2) We adjust this prior for differences in marginal costs of variables.

Step (1). One important problem in Bayesian model evaluation using posterior model probabilities is their sensitivity to the prior variance of the model parameters: large variance of the β_{γ} (used to represent prior ignorance) will increase the posterior probabilities of the simpler models considered in the model space \mathcal{M} (Lindley's paradox).

We address this issue by using ideas proposed by Ntzoufras *et al.* (2003): we use a **prior distribution** of the form

$$f(\boldsymbol{\beta_{\gamma}}|\boldsymbol{\gamma}) = N(\boldsymbol{\mu_{\gamma}}, \boldsymbol{\Sigma_{\gamma}})$$
(8)

with **prior covariance matrix** given by $\Sigma_{\gamma} = n \left[\mathfrak{I}(\beta_{\gamma}) \right]^{-1}$, where *n* is the total sample size and $\mathfrak{I}(\beta_{\gamma})$ is the information matrix

$$\mathfrak{I}(\boldsymbol{\beta_{\gamma}}) = \boldsymbol{X}_{\boldsymbol{\gamma}}^{T} \boldsymbol{W} \boldsymbol{\gamma} \boldsymbol{X} \boldsymbol{\gamma};$$

here W_{γ} is a diagonal matrix which in the Bernoulli case takes the form

$$\boldsymbol{W}\boldsymbol{\gamma} = \operatorname{diag}\left\{p_i(\boldsymbol{\gamma})[1-p_i(\boldsymbol{\gamma})]\right\}.$$

This is the **unit information prior** of Kass and Wasserman (1996), which corresponds to adding **one data point** to the data.

Here we use this prior as a **base**, but we specify $p_i(\gamma)$ in the information matrix according to our prior information; in this manner we **avoid (even minimal) reuse** of the data in the prior.

When little prior information is available, a reasonable prior mean for β_{γ} is

$$\mu_{\gamma}=0.$$

This corresponds to a prior mean on the log-odds scale of zero, from which a sensible prior estimate for all model probabilities is $p_i(\gamma) = 1/2$; with this choice (8) becomes

$$f(\boldsymbol{\beta}_{\boldsymbol{\gamma}}|\boldsymbol{\gamma}) = N\left[\boldsymbol{0}, 4n\left(\boldsymbol{X}_{\boldsymbol{\gamma}}^{T}\boldsymbol{X}_{\boldsymbol{\gamma}}\right)^{-1}\right]. \quad (*)$$
(9)

This prior distribution can also be motivated by combining the idea of **imaginary data** with the **power prior** approach of Chen *et al.* (2000); it turns out that (9) introduces additional information to the posterior equivalent to adding **one data point** to the likelihood and therefore we support **a priori** the simplest model with a weight of one data point. **Step (2).** To introduce **costs** we again proceed in **two sub-steps**:

(2a) First we specify a Laplace approximation (and the BIC approximation that corresponds to it) for the posterior model odds in our problem, using the prior in Step (1), and

(2b) Then we see how to **adjust** the approximations in Step (2a) to account for **cost differences** among the variables.

Step (2a). We denote by $PO_{k\ell}$ the **posterior odds** of model $\gamma^{(k)}$ versus model $\gamma^{(\ell)}$; then we have

$$-2\log PO_{k\ell} = -2\left[\log f(\boldsymbol{\gamma}^{(k)}|\boldsymbol{y}) - \log f(\boldsymbol{\gamma}^{(\ell)}|\boldsymbol{y})\right].$$
(10)

Following the approach of Raftery (1996), we can approximate the posterior distribution of a model γ using the following **Laplace approximation**:

$$-2\log f(\boldsymbol{\gamma}|\boldsymbol{y}) = -2\log f(\boldsymbol{y}|\boldsymbol{\tilde{\beta}_{\gamma}},\boldsymbol{\gamma}) - 2\log f(\boldsymbol{\tilde{\beta}_{\gamma}}|\boldsymbol{\gamma}) - d\boldsymbol{\gamma}\log(2\pi) -\log|\boldsymbol{\Psi_{\gamma}}| - 2\log f(\boldsymbol{\gamma}) + O(n^{-1}),$$
(11)

Details

where $\tilde{\boldsymbol{\beta}}_{\boldsymbol{\gamma}}$ is the posterior mode of $f(\boldsymbol{\beta}_{\boldsymbol{\gamma}}|\boldsymbol{y},\boldsymbol{\gamma}), d\boldsymbol{\gamma} = \sum_{j=0}^{p} \gamma_{j}$ is the dimension of the model $\boldsymbol{\gamma}$, and $\boldsymbol{\Psi}_{\boldsymbol{\gamma}}$ is minus the inverse of the Hessian matrix of $h(\boldsymbol{\beta}_{\boldsymbol{\gamma}}) = \log f(\boldsymbol{y}|\boldsymbol{\beta}_{\boldsymbol{\gamma}},\boldsymbol{\gamma}) + \log f(\boldsymbol{\beta}_{\boldsymbol{\gamma}}|\boldsymbol{\gamma})$ evaluated at the posterior mode $\tilde{\boldsymbol{\beta}}_{\boldsymbol{\gamma}}$.

Under the **model formulation** given by equation (7) and the **prior distribution** (9) we have that

$$\Psi_{\gamma} = \left[-\frac{\partial^2 \log f(\boldsymbol{y}|\boldsymbol{\beta}_{\gamma},\boldsymbol{\gamma})}{\partial \boldsymbol{\beta}_{\gamma}^2} \Big|_{\boldsymbol{\beta}_{\gamma} = \tilde{\boldsymbol{\beta}}_{\gamma}} - \frac{\partial^2 \log f(\boldsymbol{\beta}_{\gamma}|\boldsymbol{\gamma})}{\partial \boldsymbol{\beta}_{\gamma}^2} \Big|_{\boldsymbol{\beta}_{\gamma} = \tilde{\boldsymbol{\beta}}_{\gamma}} \right]^{-1}$$
$$= \left(\boldsymbol{X}_{\gamma}^T \operatorname{diag} \left\{ \frac{\exp\left(\boldsymbol{X}_{\gamma,i}\,\tilde{\boldsymbol{\beta}}_{\gamma}\right)}{\left[1 + \exp\left(\boldsymbol{X}_{\gamma,i}\,\tilde{\boldsymbol{\beta}}_{\gamma}\right)\right]^2} + \frac{1}{4n} \right\} \boldsymbol{X}_{\gamma} \right)^{-1}, \quad (12)$$

where $X_{\gamma,i}$ is row *i* of the matrix X_{γ} for i = 1, ..., n.

By substituting the **prior** (9) in expression (11) we get

$$-2\log f(\boldsymbol{\gamma}|\boldsymbol{y}) = -2\log f(\boldsymbol{y}|\tilde{\boldsymbol{\beta}}_{\boldsymbol{\gamma}},\boldsymbol{\gamma}) + \phi(\boldsymbol{\gamma}) - 2\log f(\boldsymbol{\gamma}) + O(n^{-1}), \quad (13)$$

Penalized Log Likelihood Ratio

where
$$\phi(\boldsymbol{\gamma}) = \frac{1}{4n} \tilde{\boldsymbol{\beta}}_{\boldsymbol{\gamma}}^T \boldsymbol{X}_{\boldsymbol{\gamma}}^T \boldsymbol{X}_{\boldsymbol{\gamma}} \tilde{\boldsymbol{\beta}}_{\boldsymbol{\gamma}} + d\boldsymbol{\gamma} \log(4n) + \log \frac{|\boldsymbol{\Psi}_{\boldsymbol{\gamma}}^{-1}|}{|\boldsymbol{X}_{\boldsymbol{\gamma}}^T \boldsymbol{X}_{\boldsymbol{\gamma}}|}.$$
 (14)

From the above expression it's clear that the logarithm of a posterior model probability can be regarded as a **penalized log-likelihood** evaluated at the posterior mode of the model, in which the term $\phi(\gamma) - 2\log f(\gamma)$ can be interpreted as the **penalty** imposed upon the log-likelihood. In **pairwise model comparisons**, we can directly use the **posterior model**

odds (10), which can now be written as

$$-2\log PO_{k\ell} = -2\log\left\{\frac{f(\boldsymbol{y}|\tilde{\boldsymbol{\beta}}_{\boldsymbol{\gamma}^{(k)}},\boldsymbol{\gamma}^{(k)})}{f(\boldsymbol{y}|\tilde{\boldsymbol{\beta}}_{\boldsymbol{\gamma}^{(\ell)}},\boldsymbol{\gamma}^{(\ell)})}\right\} + \phi\left(\boldsymbol{\gamma}^{(k)}\right) - \phi\left(\boldsymbol{\gamma}^{(\ell)}\right) \\ -2\log\frac{f(\boldsymbol{\gamma}^{(k)})}{f(\boldsymbol{\gamma}^{(\ell)})} + O(n^{-1}).$$
(15)

Therefore, the comparison of the two models is based on a **penalized** log-likelihood ratio, where the penalty is now given by $\psi(\gamma^{(k)}, \gamma^{(\ell)}) = \phi(\gamma^{(k)}) - \phi(\gamma^{(\ell)}) - 2\log \frac{f(\gamma^{(k)})}{f(\gamma^{(\ell)})}.$ Each **penalty term** is divided into two parts: $\phi(\gamma)$ and $-2\log f(\gamma)$.

The first term, $\phi(\gamma)$, has its source in the **marginal likelihood** $f(\boldsymbol{y}|\boldsymbol{\gamma})$ of model $\boldsymbol{\gamma}$ and can be thought of as a measure of **discrepancy** between the **data** and the **prior information** for the model parameters; the second part comes from the **prior model probabilities** $f(\boldsymbol{\gamma})$.

Indifference on the space of all models, usually expressed by the **uniform** distribution (i.e., $f(\gamma) \propto 1$), eliminates the second term from the model comparison procedure, since the penalty term in (15) will then be based only on the difference of the first penalty terms $\phi(\gamma^{(k)}) - \phi(\gamma^{(\ell)})$.

For this reason the penalty term $\phi(\gamma)$ is the **imposed penalty** which appears in the penalized log-likelihood expression of the **Bayes factor** $BF_{k\ell}$ with a uniform prior on model space.

A simpler but less accurate approximation of $\log PO_{k\ell}$ can be obtained following the arguments of Schwartz (1978):

BIC Approximation

$$-2\log PO_{k\ell} = -2\log \left[\frac{f(\boldsymbol{y}|\hat{\boldsymbol{\beta}}_{\boldsymbol{\gamma}^{(k)}}, \boldsymbol{\gamma}^{(k)})}{f(\boldsymbol{y}|\hat{\boldsymbol{\beta}}_{\boldsymbol{\gamma}^{(\ell)}}, \boldsymbol{\gamma}^{(\ell)})}\right] + \left(d_{\boldsymbol{\gamma}^{(k)}} - d_{\boldsymbol{\gamma}^{(\ell)}}\right)\log n$$
$$-2\log \frac{f(\boldsymbol{\gamma}^{(k)})}{f(\boldsymbol{\gamma}^{(\ell)})} + O(1)$$
$$= BIC_{k\ell} - 2\log \frac{f(\boldsymbol{\gamma}^{(k)})}{f(\boldsymbol{\gamma}^{(\ell)})} + O(1),$$
(16)

where $BIC_{k\ell}$ is the **Bayesian Information Criterion** for choosing between models $\gamma^{(k)}$ and $\gamma^{(\ell)}$ and $\hat{\beta}_{\gamma}$ is vector of maximum likelihood estimates of β_{γ} . Since $BIC_{k\ell}$ is an O(1) approximation, it might **diverge** from the exact value of the logarithm of the Bayes factor even for large samples; even so, it has often been shown to provide a **reasonable measure of evidence** (for finite *n*) and its straightforward calculation has encouraged its **widespread use** in practice.

Step (2b). From the above argument and equations (13) and (15), it's clear that an **additional penalty** can be directly imposed on the posterior model probabilities and odds via the **prior model probabilities** $f(\gamma)$.

Therefore we may use **prior model probabilities** to **induce prior preferences** for specific variables depending on their **costs**.

For this reason we propose to use **prior model probabilities** of the form

(*)
$$f(\gamma_j) \propto \exp\left[-\frac{\gamma_j}{2}\left(\frac{c_j - c_0}{c_0}\right)\log n\right] \text{ for } j = 1, \dots, p,$$
 (17)

where c_j is the marginal cost per observation for variable X_j and (as will be seen below) the desire for our approach to yield a cost-adjusted generalization of BIC compels the definition $c_0 = \min\{c_j, j = 1, ..., p\}$.

We further assume that the **constant term** is included in all models by specifying $f(\gamma_0 = 1) = 1$, resulting in

$$-2\log f(\boldsymbol{\gamma}) = \sum_{j=1}^{p} \gamma_j \frac{c_j}{c_0} \log n - d\boldsymbol{\gamma} \log n + 2\sum_{j=1}^{p} \log \left[1 + n^{-\frac{1}{2}\left(1 - \frac{c_j}{c_0}\right)}\right].$$
 (18)

If all variables have the same cost or we're indifferent concerning the cost then we can set $c_j = c_0$ for j = 1, ..., p, which reduces to the **uniform prior** on model space $(f(\boldsymbol{\gamma}) \propto 1)$ and posterior odds equal to the **usual Bayes factor**. When comparing two models $\gamma^{(k)}$ and $\gamma^{(\ell)}$, the **additional penalty** imposed on the log-likelihood ratio due to the **cost-adjusted prior model probabilities** is given by

$$-2\log\left[\frac{f(\boldsymbol{\gamma}^{(k)})}{f(\boldsymbol{\gamma}^{(\ell)})}\right] = \sum_{j=1}^{p} \left(\gamma_{j}^{(k)} - \gamma_{j}^{(\ell)}\right) \frac{c_{j}}{c_{0}} \log n - \left(d_{\boldsymbol{\gamma}^{(k)}} - d_{\boldsymbol{\gamma}^{(\ell)}}\right) \log n$$
$$= \left[\frac{C_{\boldsymbol{\gamma}^{(k)}} - C_{\boldsymbol{\gamma}^{(\ell)}}}{c_{0}} - \left(d_{\boldsymbol{\gamma}^{(k)}} - d_{\boldsymbol{\gamma}^{(\ell)}}\right)\right] \log n, \quad (19)$$

where $C\gamma = \sum_{j=1}^{p} \gamma_j c_j$ is the **total cost** of model γ ; thus two models of the **same dimension and cost** will have the **same prior weight**.

In the simpler case where we compare **two nested models** that differ only on the status of variable j, the prior model ratio simplifies to

$$-2\log\left[\frac{f(\gamma_j=1,\boldsymbol{\gamma}_{\setminus j})}{f(\gamma_j=0,\boldsymbol{\gamma}_{\setminus j})}\right] = \left(\frac{c_j}{c_0}-1\right)\log n,\tag{20}$$

where $\gamma_{\setminus j}$ is the vector of γ excluding element γ_j .

Cost-Adjusted Laplace Approximation

The above expression can be viewed as a **prior penalty** for including the variable j in the model, while the term $\left(\frac{c_j}{c_0}-1\right)$ can be interpreted as the **proportional additional penalty** imposed upon $(-2\log BF)$ if the variable X_j is included in the model due to its **increased cost**.

Using the **prior model odds** (19) in the **approximate posterior model** odds (15) we obtain

$$-2\log PO_{k\ell} = -2\log \left[\frac{f(\boldsymbol{y}|\tilde{\boldsymbol{\beta}}_{\boldsymbol{\gamma}^{(k)}},\boldsymbol{\gamma}^{(k)})}{f(\boldsymbol{y}|\tilde{\boldsymbol{\beta}}_{\boldsymbol{\gamma}^{(\ell)}},\boldsymbol{\gamma}^{(\ell)})}\right] + \psi(\boldsymbol{\gamma}^{(k)},\boldsymbol{\gamma}^{(\ell)}) + O(n^{-1}), \quad (21)$$

where the **penalty term** is given by

$$\psi(\boldsymbol{\gamma}^{(k)},\boldsymbol{\gamma}^{(\ell)}) = \frac{1}{4n} \left(\tilde{\beta}_{\boldsymbol{\gamma}^{(k)}}^{T} \boldsymbol{X}_{\boldsymbol{\gamma}^{(k)}}^{T} \boldsymbol{X}_{\boldsymbol{\gamma}^{(k)}} \tilde{\beta}_{\boldsymbol{\gamma}^{(k)}} - \tilde{\beta}_{\boldsymbol{\gamma}^{(\ell)}}^{T} \boldsymbol{X}_{\boldsymbol{\gamma}^{(\ell)}}^{T} \boldsymbol{X}_{\boldsymbol{\gamma}^{(\ell)}} \tilde{\beta}_{\boldsymbol{\gamma}^{(\ell)}} \right) + \left(d_{\boldsymbol{\gamma}^{(k)}} - d_{\boldsymbol{\gamma}^{(\ell)}} \right) \log(4) + \log \frac{|\boldsymbol{\Psi}_{\boldsymbol{\gamma}^{(k)}}^{-1}|}{|\boldsymbol{X}_{\boldsymbol{\gamma}^{(k)}}^{T} \boldsymbol{X}_{\boldsymbol{\gamma}^{(k)}}|} \qquad (22) - \log \frac{|\boldsymbol{\Psi}_{\boldsymbol{\gamma}^{(\ell)}}^{-1}|}{|\boldsymbol{X}_{\boldsymbol{\gamma}^{(\ell)}}^{T} \boldsymbol{X}_{\boldsymbol{\gamma}^{(\ell)}}|} + \frac{C_{\boldsymbol{\gamma}^{(k)}} - C_{\boldsymbol{\gamma}^{(\ell)}}}{c_0} \log n.$$

Finally we consider the **BIC-based approximation** (16) to the logarithm of the posterior model odds with the prior model odds (19), yielding (*)

$$-2\log PO_{k\ell} = -2\log \left[\frac{f(\boldsymbol{y}|\hat{\boldsymbol{\beta}}_{\boldsymbol{\gamma}^{(k)}}, \boldsymbol{\gamma}^{(k)})}{f(\boldsymbol{y}|\hat{\boldsymbol{\beta}}_{\boldsymbol{\gamma}^{(\ell)}}, \boldsymbol{\gamma}^{(\ell)})}\right] + \frac{C_{\boldsymbol{\gamma}^{(k)}} - C_{\boldsymbol{\gamma}^{(\ell)}}}{c_0}\log n + O(1). \quad (23)$$

The **penalty term** $d\gamma \log n$ of model γ used in (16) has been replaced in the above expression by the **cost-dependent penalty** $c_0^{-1}C\gamma \log n$; **ignoring costs** is equivalent to taking $c_j = c_0$ for all j, yielding $c_0^{-1}C\gamma = d\gamma$, the **original BIC expression**.

Therefore, we may interpret the quantity $\log n$ as the **imposed penalty** for each variable included in the **model** γ when no costs are considered (or when costs are equal).

Moreover, this baseline penalty term is inflated **proportionally** to the cost ratio $\frac{c_j}{c_0}$ for each variable X_j ; for example, if the cost of a variable X_j is **twice** the minimum cost ($c_j = 2 c_0$) then the imposed penalty is equivalent to **adding two variables with the minimum cost**. For this reason, (23) can be considered as a **cost-adjusted generalization of BIC** when prior model probabilities of type (17) are adopted.

MCMC implementation.As noted earlier, in our quality of care studywith p = 83 predictors there are on the order of 10^{25} possible models.In such situations, sampling algorithms will not be able to estimate posterior

model probabilities with **high accuracy** in a reasonable amount of CPU time due to the **large model space**.

For this reason, we implemented the following **two-step method**:

(1) First we use a model search tool to identify variables with high marginal posterior inclusion probabilities $f(\gamma_j | \boldsymbol{y})$, and we create a reduced model space consisting only of those variables whose marginal probabilities are above a threshold value.

According to Barbieri and Berger (2004) this method of selecting variables based on their **marginal probabilities** may lead to the identification of models with **better predictive abilities** than approaches based on maximizing posterior model probabilities. Although Barbieri and Berger proposed **0.5** as a threshold value for $f(\gamma_j = 1|\boldsymbol{y})$, we used the lower value of **0.3**, since our aim was only to **identify** and eliminate variables not contributing to models with high posterior probabilities.

(2) Then we use a model search tool in the reduced model space to estimate posterior model probabilities (and the corresponding odds).

To ensure **stability** of our findings we explored the use of **two model search tools** in step (1):

• A reversible-jump MCMC algorithm (RJMCMC), as implemented for variable selection in generalized linear models by Dellaportas *et al.* (2002) and Ntzoufras *et al.*(2003); and

• the MCMC model composition (MC^3) algorithm (Madigan and York, 1995).

More specifically, we implemented **reversible-jump moves within Gibbs** for the model indicators γ_j , by proposing the new model to differ from the current one in each step by a **single term** j with probability one. The **algorithm** can be summarized as follows:

(1) For j = 1, ..., p, use **RJMCMC** to compare the current model γ with the proposed one γ' with components $\gamma'_j = 1 - \gamma_j$ and $\gamma'_k = \gamma_k$ for $k \neq j$ with probability one; the **updating sequence** of γ_j is randomly determined in each step.

(2) For j = 0, ..., p, if $\gamma_j = 1$ then **generate** model parameters β_j from the corresponding posterior distribution $f(\beta_j | \beta_{\backslash j}, \gamma, y)$, otherwise set $\beta_j = 0$.

In our context the MC^3 algorithm may be summarized by the following steps:

(1) For j = 1, ..., p, propose a **move** from the current model γ to a new one γ' with components $\gamma'_j = 1 - \gamma_j$ and $\gamma'_k = \gamma_k$ for $k \neq j$ with probability one; the **updating sequence** of γ_j is randomly determined in each step.

(2) Accept the proposed model γ' with probability

$$\alpha = \min\left[1, \frac{f(\boldsymbol{\gamma}'|\boldsymbol{y})}{f(\boldsymbol{\gamma}|\boldsymbol{y})}\right] = \min\left(1, PO_{\boldsymbol{\gamma}, \boldsymbol{\gamma}'}\right).$$

Since the **posterior model odds** $PO_{\gamma,\gamma'}$ used in MC^3 are **not analytically available** here, we also explored **two methods** for calculating them approximating the acceptance probabilities with **cost-adjusted Laplace** (equation 21) and **cost-adjusted BIC** (equation 23) — and in addition we further explored one additional form of **sensitivity analysis**: initializing the MCMC runs at the **null model** (with no predictors) and the **full model** (with all predictors).

All of this was done both for the **benefit-only analysis** (specified by **setting all variable costs equal**) and the **cost-benefit approach**.

In moving from the **full** to the **reduced** model space to implement step (1) of our two-step method, for both the benefit-only and cost-benefit analyses we found a **striking level of agreement** — across (a) the two model search tools, (b) the two methods to approximate the acceptance probabilities in MC^3 , and (c) the two choices for initializing the MCMC runs — in the **subset** of variables defining the reduced model space; this made it **unnecessary** to perform a similar sensitivity analysis in step (2).

Results

Results are therefore presented below **only for RJMCMC** (starting from the full model).

Convergence of the RJMCMC algorithm was checked using **ergodic mean plots** of the **marginal inclusion probabilities** for the full model space and the **posterior model probabilities** for the reduced space.

In what follows we refer to the **cost-benefit results** as "**RJMCMC**," but we could equally well have used the term " MC^3 with cost-adjusted BIC" (or just "cost-adjusted BIC" for short), because the results from the two methods were in such close agreement.

Results. The table below presents the **marginal posterior probabilities** of the variables that exceeded the threshold value of 0.30, in each of the **benefit-only** and **cost-benefit** analyses, together with their data collection costs (in minutes of abstraction time rather than US\$), in the **Big World** of all 83 predictors.

In both the **benefit-only** and **cost-benefit** situations our methods reduced the initial list of p = 83 available candidates down to **13** predictors.

		Marginal Poste	erior Probabilities		
	Variable		Analysis		
Index	Name	Cost	Benefit-Only	Cost-Benefit	
1	SBP Score	0.50	0.99	0.99	
2	Age	0.50	0.99	0.99	
3	Blood Urea Nitrogen	1.50	1.00	0.99	
4	Apache II Coma Score	2.50	1.00		
5	Shortness of Breath Day 1?	1.00	0.97	0.79	
8	Septic Complications?	3.00	0.88		
12	Initial Temperature	0.50	0.98	0.96	
13	Heart Rate Day 1	0.50		0.34	
14	Chest Pain Day 1?	0.50		0.39	
15	Cardiomegaly Score	1.50	0.71		
27	Hematologic History Score	1.50	0.45		
37	Apache Respiratory Rate Score	1.00	0.95	0.32	
46	Admission SBP	0.50	0.68	0.90	
49	Respiratory Rate Day 1	0.50		0.81	
51	Confusion Day 1?	0.50		0.95	
70	Apache pH Score	1.00	0.98	0.98	
73	Morbid + Comorbid Score	7.50	0.96		
78	Musculoskeletal Score	1.00		0.54	

Note that the **most expensive** variables with high marginal posterior probabilities in the **benefit-only** analysis were **absent** from the set of promising variables in the **cost-benefit** analysis (e.g., Apache II Coma Score).

Common variables in both analyses: $X_1 + X_2 + X_3 + X_5 + X_{12} + X_{70}$

	Common Variables	Additional	Model	Posterior	
k	Within Each Analysis	Variables	Cost	Probabilities	PO_{1k}
1	$X_4 + X_{15} + X_{37} + X_{73}$	$+X_8 + X_{27} + X_{46}$	22.5	0.3066	1.00
2		$+X_8 + X_{27}$	22.0	0.1969	1.56
3		$+X_{8}$	20.5	0.1833	1.67
4		$+X_{27}+X_{46}$	19.5	0.0763	4.02
5			17.5	0.0383	8.00

Benefit-Only Analysis

Cost-Benefit	Analysis
--------------	----------

	Common Variables	Additional		Model	Posterior	
k	Within Each Analysis	Varia	bles	Cost	Probabilities	PO_{1k}
1	$X_{46} + X_{51}$		$+X_{49}+X_{78}$	7.5	0.1460	1.00
2		$+X_{14}$	$+X_{49}+X_{78}$	7.5	0.1168	1.27
3		$+X_{13}$	$+X_{49}+X_{78}$	7.5	0.0866	1.69
4		$+X_{13}+X_{14}$	$+X_{49}+X_{78}$	8.0	0.0665	2.20
5		$+X_{14}$	$+X_{49}$	7.0	0.0461	3.17
6			$+X_{49}$	6.5	0.0409	3.57
7		+X	$X_{37} + X_{78}$	7.5	0.0382	3.82
8		$+X_{13}+X_{14}$	$+X_{49}$	7.5	0.0369	3.96
9		$+X_{13}$		6.5	0.0344	4.25

	Ana	Percentage	
	Benefit-Only	Cost-Benefit	Difference
Minimum Deviance	1553.2	1635.8	+5.3
Median Deviance	1564.5	1644.8	+5.1
Cost	22.5	7.5	-66.7
Dimension	13	10	-23.1

The table above presents a comparison of **measures of fit, cost and dimensionality** between the best models in the reduced model space of the benefit-only and cost-benefit analyses (percentage difference is in relation to benefit-only).

• The deviance statistic for the benefit-only RAND model summarized in Table 1 turned out to be 1587.3 (achieved with 14 predictors), substantially worse than the median deviance (1564.5, achieved with 13 predictors) of the

best model visited by the **benefit-only** approach we investigate; in other words, in this case study, **frequentist backward selection** from the model with all predictors (the RAND approach) was **substantially out-performed** by Bayesian RJMCMC.

	Ana	Percentage	
	Benefit-Only	Cost-Benefit	Difference
Minimum Deviance	1553.2	1635.8	+5.3
Median Deviance	1564.5	1644.8	+5.1
Cost	22.5	7.5	-66.7
Dimension	13	10	-23.1

• The minimum and median values of the posterior distribution of the **deviance** statistic for the benefit-only analysis were **lower** by a **relatively modest 5.3% and 5.1%** compared to the corresponding values of the cost-benefit analysis, but the **cost** of the best model in the cost-benefit analysis was almost 67% **lower** than that for the benefit-only analysis; similarly, the dimensionality of the best model in the cost-benefit analysis was about 23% lower than that for the benefit-only analysis.

These values indicate that the loss of predictive accuracy with the cost-benefit analysis is small compared to the substantial gains achieved in cost and reduced model complexity.

Utility Versus Cost-Adjusted BIC

		Method				
	Variable		Utility	RJMCMC		
		Cost			Posterior	
Index	Name	(Minutes)	Good?	Good?	Probability	
1	Systolic Blood Pressure Score (2-point scale)	0.5	**	**	0.99	
2	Age	0.5	*	* *	0.99	
3	Blood Urea Nitrogen	1.5	**	* *	1.00	
4	APACHE II Coma	0.5	* *	* *	1.00	
4	Score $(3-point scale)$	2.0			1.00	
5	Shortness of Breath Day 1 (yes, no)	1.0	**	**	0.99	
6	Serum Albumin (3-point scale)	1.5	*	**	0.55	
7	Respiratory Distress (yes, no)	1.0	*	**	0.92	
8	Septic Complications (yes, no)	3.0			0.00	
9	Prior Respiratory Failure (yes, no)	2.0			0.00	
10	Recently Hospitalized (yes, no)	2.0			0.00	
12	Initial Temperature	0.5	*	* *	0.95	
17	Chest X-ray Congestive Heart Failure Score (3-point scale)	2.5			0.00	
18	Ambulatory Score (3-point scale)	2.5			0.00	
48	Total APACHE II Score (36-point scale)	10.0			0.00	

It's clear that the **utility** and **cost-adjusted BIC** approaches have reached **nearly identical conclusions** in the **Small World** of p = 14 predictors.

With p = 83 the **agreement** between the two methods is also **strong** (although not as strong as with p = 14): using a **star system** for variable importance given in FND (2007a), **60** variables were **ignored** by both methods, **8** variables had **identical** star patterns, **3** variables were chosen as **important by both methods** but with different star patterns, **10** variables were marked as important by the utility approach and not by RJMCMC, and **2** variables were singled out by RJMCMC and not by utility: thus the two methods **substantially** agreed on the importance of **71** (86%) of the **83** variables.

				Median	
p	Method	Model	Cost	Deviance	LS_{CV}
	PIMCMC	$X_1 + X_2 + X_3 + X_4 + X_5 + X_6 + X_7 + X_{12}$	9.0	1654	-0.329
14	NJMUMU	$X_1 + X_2 + X_3 + X_4 + X_5 + X_7 + X_{12}$	7.5	1676	-0.333
	Utility	$X_1 + X_3 + X_4 + X_5$	5.5	1726	-0.342
83	RJMCMC	$\begin{array}{c} X_{1} + X_{2} + X_{3} + X_{5} + X_{12} \\ + X_{46} + X_{49} + X_{51} + X_{70} + X_{78} \end{array}$	7.5	1645	-0.327
	Utility	$\begin{array}{c} X_1 + X_3 + X_4 + X_{12} \\ + X_{46} + X_{49} + X_{57} \end{array}$	6.5	1693	-0.336

To the extent that the two methods **differ**, the **utility** method favors models that **cost somewhat less** but also **predict somewhat less well**.

Utility Versus Cost-Adjusted BIC (continued)

The fact that the **two methods** may yield **somewhat different results** in **high-dimensional problems** does not mean that either is **wrong**; they are both **valid solutions** to **similar but not identical problems**.

Both methods lead to **noticeably better models** (in a **cost-benefit** sense) than frequentist or Bayesian **benefit-only** approaches, when — as is often the case — **cost** is an issue that must be included in the **problem formulation** to arrive at a **policy-relevant solution**.

Summary. In comparing two or more models, to say whether one is **better** than another I have to face the question: **better for what purpose**?

This makes model specification a decision problem: I need to either

(a) elicit a **utility structure** that's specific to the **goals** of the current study and **maximize expected utility** to find the best models, or

(b) (if (a) is too hard, e.g., because the problem has a group decision character) I can look for a principled alternative (like the cost-adjusted Laplace and BIC methods described here) that approximates the utility approach while avoiding ambiguities in utility specification.

HIV–1 Vaccine Efficacy

Recall two of the main points in this talk: (1) Inference and decision-making are not the same thing. (2) People sometimes use inferential tools to make an implied decision when decision-making methods lead to a better choice.

Example 2: A randomized controlled trial of an rgp120 vaccine against **HIV** (rgp120 HIV Vaccine Study Group (2005). Placebo-controlled phase 3 trial of a recombinant glycoprotein 120 vaccine to prevent HIV–1 infection. *Journal of Infectious Diseases*, **191**, 654–663).

5403 healthy HIV-negative volunteers at high risk of getting HIV were randomized, 3598 to the vaccine and 1805 to placebo (in both cases, 7 injections over 30 months), and followed for 36 months; the main outcome was presence or absence of HIV infection at the end of the trial, with Vaccine Efficacy (VE) defined as

 $VE = 100(1 - \text{ relative risk of infection}) = 100 \left[1 - \frac{P(\text{infection}|\text{vaccine})}{P(\text{infection}|\text{placebo})}\right].$

Secondary frequentist analyses examined differences in VE by gender, ethnicity, age, and education and behavioral risk score at baseline.

Vaccine Efficacy

	Rate	(%) of				
	$_{ m HIV-1}$]	HIV–1 Infection		I	P Value	
Group	Vaccine	Placebo	(95% CI)	Unadj	Adj	D-M
All	241/3598	127/1805	6 (-17)	50	<u>\</u> 5	
Volunteers	(6.7)	(7.0)	to $24)$.09	/ .0	
Black	6/233	9/116	67~(6	028	24	
(Non-Hisp)	(2.6)	(7.8)	to 88)	.028	•24	
Black	1/112	4/57	87 (19)	033		
Women	(0.9)	(7.0)	to 98)	.000		
Nonwhite	30/604	29/310	47 (12)	012	12	
Nonwinte	(5.0)	(9.4)	to 68)	.012	.10	
Nonwhite	27/461	25/236	43 (3	036		
Men	(6.1)	(10.6)	to $67)$.050		

The trial found a small decline in infection overall (6.7% vaccine, 7.0% placebo) that was neither practically nor statistically significant; large preventive effects of the vaccine were found for some subgroups (e.g., nonwhites), but statistical significance vanished after adjustment for multiple comparisons.

Frequentist Multiple Comparisons Adjustment

	Rate	(%) of				
	HIV–1 Infection		VE	P	? Value	ļ
Group	Vaccine	Placebo	(95% CI)	Unadj	Adj	D-M
Normhite	30/604	29/310	47 (12	019	12	
INONWIITE	(5.0)	(9.4)	to $68)$.012	.10	

Note that the *P* value for the nonwhite subgroup was 0.012 before, but 0.13 after, (frequentist) multiple comparisons adjustment. However, frequentist multiple comparisons methods are an inferential approach to what should really be a decision problem (Should this vaccine be given to nonwhite people at high risk of getting HIV? Should another trial focusing on nonwhites be run?), and when multiple comparison methods are viewed as "solutions" to a Bayesian decision problem they do not have a sensible implied utility structure: they're terrified of announcing that an effect is real when it's not (a type I error), and have no built-in penalty for failing to announce an effect is real when it is (a type II error).

Decision-Making

In the **frequentist** approach, **type II errors** are supposed to be **taken care** of by having done a **power calculation** at the time the **experiment** was **designed**, but this **begs the question** of **what decision should be taken**, **now that this study has been run**, about whether to **run a new trial** and/or **give the vaccine to nonwhite people now**.

When the problem is **reformulated** as a **decision** that properly **weighs all of the real-world costs and benefits**, the **result** (interpreted in **frequentist** language) would be a **third** *P* **value column** in the table on page 4 (a column called "Implied *P* from a decision-making perspective", or D-M for short) that would look a lot more like the first (unadjusted) *P* value column than the second (multiple-comparisons adjusted) column, leading to the decision that a new trial for nonwhites for this vaccine is a good clinical and health policy choice.

The point is that when the **problem** is really to **make a decision**, **decision-theoretic methods** typically lead to **better choices** than **inferential methods** that were **not intended to be used** in this way.

Decision-Theoretic Re-Analysis

	Rate	(%) of						
	HIV–1 I	infection	VE	P Value		e		
Group	Vaccine	Placebo	(95% CI)	Unadj	Adj	D-M		
All	241/3598	127/1805	6~(-17)	50	\ F	А		
Volunteers	(6.7)	(7.0)	to $24)$.09	∕.0	Lot		
Black	6/233	9/116	67~(6	0.28	0 04	More		
(Non-Hisp)	(2.6)	(7.8)	to 88)	.028	.24	Like		
Black	1/112	4/57	87 (19)	033	r	The		
Women	(0.9)	(7.0)	to 98)	.055		THE		
Normhite	30/604	29/310	47 (12)	019	12	Unadi		
Nonwnite	(5.0)	(9.4)	to $68)$.012	.10	Unauj		
Nonwhite	27/461	25/236	43 (3	026		Cal		
Men	(6.1)	(10.6)	to $67)$.030		.030		COI

When both type I and type II losses are properly traded off against each other (and gains are correctly factored in as well), the right choice is (at a minimum) to run a new trial in which Nonwhites (principally Blacks and Asians, both men and women) are the primary study group.

Details

Example 3: This can be seen in an **even simpler setting**: consider a **randomized controlled Phase 3 clinical trial** with **no subgroup analysis**, and define Δ to be the **population mean health improvement** from the **treatment** T as compared with the **control condition** C.

There will typically be some point c along the number line (a kind of practical significance threshold), which may not be 0, such that if $\Delta \geq c$ the treatment should be implemented (note that this is really a decision problem, with action space $a_1 = \{\text{implement } T\}$ and $a_2 = \{\text{don't}\}$).

The frequentist hypothesis-testing inferential approach to this problem would test $H_0: \Delta < c$ against $H_A: \Delta \geq c$, with (reject H_0) corresponding to action a_1 .

In the **frequentist inferential approach** H_0 would be rejected if $\hat{\Delta} \geq \Delta^*$, where $\hat{\Delta}$ is a **good estimator** of Δ based on **clinical trial data** D with **sample size** n and Δ^* is chosen so that the corresponding P value is no greater than α , the **type I error probability** (the chance of **rejecting** H_0 when H_0 is **true**).

Details (continued)

As noted above, α is usually chosen to be a **conventional value** such as **0.05**, in conjunction with choosing *n* large enough (if you can do this at **design time**) so that the **type II error probability** β is no more than **another conventional value** such as **0.2** (the **real-world consequences** of **type I** and **type II errors** are **rarely contemplated** in choosing α and β , and in practice you won't necessarily have a **large enough** *n* for, e.g., **subgroup analyses** to correctly control the **type II error probability**).

The Bayesian decision-theoretic approach to this decision problem requires me to specify a utility function that addresses these real-world consequences (and others as well); a realistic utility structure here would depend continuously on Δ , but I can look at an oversimplified utility structure that permits comparison with hypothesis-testing: for $u_{ij} \geq 0$,

	Truth	
Action	$\Delta \ge c$	$\Delta < c$
a_1	u_{11}	$-u_{12}$
a_2	$-u_{21}$	u_{22}

Details (continued)



The utilities may be considered from the point of view of several different actors in the drama; in the context of the HIV vaccine study, for instance, considering the situation from the viewpoint of a non-HIV+ person at high risk of becoming HIV+,

- u_{11} is the gain from using a vaccine that is **thought** to be **effective** and really is effective;
- $-u_{12}$ is the loss from using a vaccine that is **thought** to be **effective** and really is not effective;
 - $-u_{21}$ is the loss from not using a vaccine that is **thought** to be not effective but really is effective; and
 - u_{22} is the gain from not using a vaccine that is thought to be not effective and really is not effective (i.e., $u_{22} = 0$).

Details (continued)

Note that the **frequentist inferential approach** at **analysis time** only requires you to think about something (α) corresponding to **one** of these **four ingredients** ($-u_{12}$), and even then α is on the **wrong (probability) scale** (the u_{ij} will be on a **real-world-relevant scale** such as **quality-adjusted life years** (QALYs)).

The optimal Bayesian decision turns out to be

choose a_1 (implement T) $\leftrightarrow P(\Delta \ge c|D) \ge \frac{u_{12} + u_{22}}{u_{11} + u_{12} + u_{21} + u_{22}} = u^*$.

The **frequentist inferential approach** is **equivalent** to this **only if**

$$\alpha = 1 - u^* = \frac{u_{11} + u_{21}}{u_{11} + u_{12} + u_{21} + u_{22}}.$$

In the context of the **HIV vaccine**, with realistic values of the u_{ij} that appropriately weigh both the loss from taking the vaccine when it doesn't work and failing to take the vaccine when it does work, the analogous frequentist inferential "action" would be to reject H_0 for Pvalues that are much larger than the usual threshold (e.g., **0.3** instead of **0.05**).